SOUTH PACIFIC ANIMAL WELFARE – TE PUNA KĪREHE O TE MOANA NUI A KIWA - STRATEGIC PLAN 2025-2027

OUR SERVICES - Ō MĀTOU RATONGA

We provide de-sexing of small animals, surgical procedures, health checks, vaccinations, parasite control treatments and livestock care to as many animals as we can reach during a community clinic and remote village/field locations.

South Pacific Animal Welfare (SPAW) offers quality and rewarding volunteer opportunities for qualified, experienced veterinarians and veterinary nurses from all around the world. It is our goal that by being present and fostering positive animal welfare activities, over time people will display higher levels of compassion for all animals.

OUR FUTURE - TE TIROHANGA WHAKAMUA

Our energies will remain focused on providing quality veterinary services, extending these services to other islands as well as enhancing the partnerships we have within the South Pacific. By working collaboratively, we can achieve so much more for the animals and the communities we serve.

We will facilitate rewarding volunteer experiences and promote animal welfare and care through education and training.

OUR VISION - MOEMOEĀ

Animals in the South Pacific Islands are healthy and valued.

OUR MISSION - WHĀINGA

We improve the health and welfare of South Pacific Island's animals by providing:

- quality veterinary care;
- education; and
- rewarding volunteer experiences.

OUR VALUES - NGĀ ŪARATANGA

- Respect: We will act with empathy.
- Integrity: We will act with honesty, integrity and openness.
- Committed: We are committed to what we do.
- Quality: We will provide our programmes and services to the highest standards.
- Collaboration: We work with our partners collaboratively.

COMMUNITY RELATIONSHIPS AND PARTNERSHIPS

GOAL

 We will work with all of our partners and communities to build and maintain robust and sustainable relationships in South Pacific Islands.

OBJECTIVES

- To grow and maintain our global networks to obtain products, sponsorship and funding.
- To work collaboratively with our island partners and communities to ensure our services, initiatives and programmes meet their animal welfare goals.
- To have formal agreements in place, where needed, with our partners.

GOAL

 We will have a strong brand that is understood by our communities, stakeholders, partners, animal welfare organisations and our volunteers.

OBJECTIVES

- To ensure SPAW and the animal care community in South Pacific Islands are aware of the services we offer and the value we bring to the communities we work with.
- To raise awareness and engagement of the SPAW brand with our stakeholders and new audiences.
- To have volunteers that are strong ambassadors and advocates of the brand.

QUALITY SERVICES AND CARE

GOAL

 We will provide quality services and care to animals and the communities in which they live supported by clear policies and procedures manuals.

OBJECTIVES

- To extend the scope and coverage of our services to new communities in the South Pacific Islands.
- To provide our volunteers with clear clinical protocols that must be followed while providing care.

PEOPLE

GOAL

 We provide rewarding and safe experiences for our volunteers.

OBJECTIVES

- To prepare volunteers beforehand to understand the true nature of volunteering.
- To retain our volunteers by recognising and appreciating their efforts.
- To have the right people, in the right place at the right time to deliver the standards of service required.
- To continue to expand our network of volunteers across the whole organisation i.e.
 The Board and Veterinarian team.

GOAL

 We have a sustainable governance and leadership structure to support our people in achieving our vision, mission, strategic goals and objectives.

OBJECTIVES

- To have a Board of Trustees and Leadership
 Team that works as an effective team, using
 the appropriate balance of skills, experience,
 backgrounds, knowledge and commitment to
 make informed decisions.
- To encourage commitment and engagement of our volunteers to the agreed vision, mission, values and strategies.
- To have a strategic plan in place that meets SPAW's long term goals and to deliver against this
- To have a succession plan in place for all key roles in the organisation.



FINANCIAL STABILITY

GOAL

• We will have sufficient financial resources to deliver our services and strategies.

OBJECTIVES

- To have sustainable revenue streams through fundraising and partnerships, developing new fundraising opportunities where necessary to increase revenue.
- To understand our total financial model needed to support our service provision and then work within it.

EDUCATION AND TRAINING

GOAL

 We take opportunities as they present themselves to inform South Pacific Island's communities about animal care and welfare.

OBJECTIVES

- To have the right collateral available for all cultures and ages by working with our partners, communities and stakeholders.
- To provide opportunities for local island volunteers to assist in our clinics by upskilling them to help with service provision and then become advocates for our service.

GOAL

• We have comprehensive polices and procedure manuals to support our volunteers.

OBJECTIVES

- To maintain policy and procedure manuals as necessary.
- To ensure all volunteers have read and understand the policies and procedures set out in the manuals.

